



**17th Annual ANC Director & Alaska Native  
Tribal Council Member Training Course  
March 23-24, 2026  
The Lakefront Hotel, Anchorage**

**Directors and Council Members who wish to remain effective must continuously upgrade how they lead and think, not just what they know. Success requires all three components. Boards and Councils that invest in modern governance capability will find their roles more fulfilling and outperform others that rely on outdated governance practices.**

**Give us two days to show you how to enhance your Board's and Council's effectiveness.** Since this training course was launched in 2008, over **1,950** ANC Directors, Alaska Native Tribal Council Members, CEOs, and Tribal Administrators have attended. Course Evaluations have been overwhelmingly positive. This course is designed for new, prospective, and seasoned ANC Directors and Alaska Native Tribal Council members. CEOs and Tribal Administrators are also invited to attend.

### **About the Course**

Like previous courses, the 2026 Course, to be held **MARCH 23-24, 2026**, comprises General and Multiple Track Presentations. **Attendees may select sessions based on their interests. The Track I Foundation** Sessions are designed for Directors and Council members who are first-time attendees or have **less than three years** of Board or Council Service. The **Track II Advanced** Sessions are designed for those who attended more than one of our previous training Courses or who have more **than three years** of Board or Council Service. **Each day concludes at 4:30 PM.**

### **Presentation Topics**

- **14 Habits and Characteristics of Effective Directors**
- **ANC Board and Tribal Council Roles, Leadership, and Governance Responsibilities**
- **How to Read and Interpret Financial Statements**
- **Budgeting Cash Flow Management and Monitoring Financial Performance**
- **Fiduciary Duties as an ANC Director and Alaska Native Tribal Council Member**
- **The Board and Tribal Council's Role in Strategic Planning**
- **The Board and Tribal Council's Role in Succession Planning**
- **Governance Under Strain: Board Judgment, Risk, and Leadership Capacity**
- **How to Lead an Ethical and Legally Compliant Organization**
- **How to Select and Effectively Utilize Professional Advisors**
- **How to Work with Your Auditor to Obtain a Clean Audit**
- **Optimizing Communications & Working Relationships in the Board and Council Room**
- **IADE's and ITCT's Traditional Talk Show – Attendees are Invited to Ask Faculty Questions about Leading and Governing Their ANCs and Tribes**

### **Faculty**

**Harvey Meier**, Executive Director, IADE & ITCT  
**Ross Waddell**, CPA & Co-Founder  
Aklaq Accounting & Consulting, LLC

**Christian Muntean** President, Vantage Consulting  
**Matt Block**, Attorney, Block Law Office, LLC



# 17<sup>th</sup> Annual ANC Director & Alaska Native Tribal Council Member Training Course



## REGISTRATION FORM

**MARCH 23-24, 2026**  
**THE LAKEFRONT HOTEL**  
4800 Spenard Rd.  
Anchorage, Alaska 99517  
907.243.2300

For questions, contact  
Harvey A. Meier, Executive Director  
907-868-3731 or e-mail  
[harvey@ancdirectoreducation.com](mailto:harvey@ancdirectoreducation.com)  
[www.ancdirectoreducation.com](http://www.ancdirectoreducation.com)

*If more than one attendee from your organization, please list all registrants on the back of this form.*

**COURSE AGENDA AND REGISTRATION FORM POSTED AT**  
[www.ancdirectoreducation.com](http://www.ancdirectoreducation.com)

Name \_\_\_\_\_

Position \_\_\_\_\_

Organization \_\_\_\_\_

Address \_\_\_\_\_

City \_\_\_\_\_ State \_\_\_\_\_ Zip \_\_\_\_\_

Telephone \_\_\_\_\_ Fax \_\_\_\_\_

E-mail \_\_\_\_\_ Website \_\_\_\_\_

**Seating is limited. Please register by FRIDAY MARCH 13, 2026, to obtain the early registration fee discount**

Please make check payable to:

**Institute for ANC Director Education**

**Registration Fee:** Covers course activities, full breakfast, lunches, refreshments, and speaker presentations.

**\$897 per attendee for registrations received by FRIDAY, MARCH 13<sup>h</sup>. Registrations received after MARCH 13<sup>TH</sup> are \$947 per attendee.**

A check in the amount of \$ \_\_\_\_\_ is enclosed

Refunds will be issued for written cancellations received by Friday, MARCH 13th, 2026. No refunds after this date.

**Mail your check, registration form, and attendee list to:**

**Harvey A. Meier, Executive Director  
Institute for ANC Director Education®  
410 W. Nevada Street  
Ashland, Oregon 97520-1043  
Phone: 907-868-3731**

**[Harvey@ancdirectoreducation.com](mailto:Harvey@ancdirectoreducation.com)**

**The Hotel Accommodations:** Please call 907.243.2300 and hold for front desk. Then ask for “Block 2603 Harvey” to obtain the special group rate of \$145/night Single/Double Occupancy rate plus 12% tax. Free Parking is available at the hotel on site.



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March 23-24, 2026  
Hote The Lakefront, Anchorage  
4800 Spenard Road

## Course Agenda

### Monday, March 23, 2026

- 8:00 AM Registration Desk Opens & Full Breakfast Buffet – Redington Ballroom [Second Floor of Hotel](#)
- 8:45 AM Welcome and Introductions – Harvey Meier, Executive Director  
Invocation
- 9:00 AM 14 Habits and Characteristics of Effective Directors – [Harvey Meier](#)
- 10:00 AM **Break**
- Attendees select one of two concurrent tracks: Track I [Foundation](#) Sessions are in the [Redington Ballroom](#) on the Hotel’s second floor. The Track II [Advanced](#) Sessions are in the [Lake Spenard Room](#) on the second floor of the hotel.
- 10:30 AM **Track I** ANC Board and Tribal Council Roles, Leadership, and Governance Responsibilities  
[Harvey Meier](#)
- Track II** How to Select and Utilize Professional Advisors – [Matt Block](#)
- Noon Lunch
- 1:00 PM **Track I** How to Read and Interpret Your Financial Statements – Ross Waddell
- Track II** Your Fiduciary Duties as ANC Director and Native Alaska Tribal Council  
[Matt Block](#)
- 2:30 PM Break
- 3:00 PM **Track I** How to Oversee Budgets, Cash Flow and Key Financial Performance Indicators  
[Ross Waddell](#)
- Track II** The Board and Tribal Council Role in Succession Planning - [Christian Muntean](#)
- 4:30 PM Adjourn

**Tuesday, March 24, 2026**

**7:45 AM Full Breakfast Buffet – Meeting Room – On Second Floor of Hotel**

**8:30 AM Track1 The role of the Board and Tribal Council in Strategic Planning – Christian Muntean**

**Track II How to Lead and Ethical and Legally Compliant Board and Tribal Council  
Matt Block**

**10:00 AM Break**

**10:30 AM Track1 Governance Under Strain: Board Judgment, Risk, and Leadership Capacity  
Christian Muntean**

**Track II How to Work with Your Auditor to Obtain a Clean Audit – Ross Waddell**

**Noon Lunch**

**1:00 PM Track1 Optimizing Communications & Working Relationships in the Board and Council  
Room - Harvey Meier**

**2:30 PM Break**

**3:00 PM IADE'S & ITCT's Traditional Talk Show – Harvey Meier and Faculty**

All attendees are invited to ask questions about leading and governing their organization.

**4:30 PM Wrap-Up and Adjourn**

**Faculty:**

**Harvey Meier, Executive Director, IADE & ITCT**

**Ross Waddell, CPA, Co-Founder Aklaq Accounting & Consulting LLC**

**Matt Block, Attorney, Block Law Office, LLC**

**Christian Muntean, President, Vantage Consulting**